

- Modernizing public health units through regionalization and governance changes to achieve economies of scale, streamlined back-office functions and better coordinated action by public health units, leading to annual savings of \$200 million by 2021–22;
  - Streamlining transfer payment agreements and consolidating multiple service contracts to reduce administration costs, increase value for money and improve outcomes by making it easier to manage system-wide performance, achieving annual savings of \$100 million by 2021–22;
  - Changing the way pharmacy fees are paid, including a tiered framework for drug mark-up fees; fees paid for filling prescriptions for long-term care home residents, and focusing the MedsCheck program on patients transitioning between health care settings, resulting in annual savings of over \$140 million by 2021–22; and
  - Prioritizing patients over processes to allow for critical investments in front-line health care delivery, including an annualized investment of approximately \$90 million (once fully implemented) for a new dental program for seniors with low-incomes, targeted investments of \$384 million in 2019–20 in the hospital sector to address hallway health care and approximately \$1.75 billion in additional funding over five years in the long-term care sector to expand and improve bed capacity.
- **Education sector** expense is projected to increase from \$29.1 billion in 2018–19 to \$30.1 billion in 2021–22, representing average annual growth of 1.2 per cent. This is primarily due to increased funding for school boards to support higher student enrolment. Key sector-wide transformation initiatives include:
    - Focusing funding on priority areas, including Science, Technology, Engineering and Math (STEM), while finding efficiencies and improving accountability to ensure that every dollar spent in the classroom is having the greatest impact on student achievement;
    - Prioritizing child care funding for fee subsidies to help support affordable and accessible child care for families;
    - Finding internal efficiencies in the Ministry of Education, through modernization initiatives, including greater use of virtual meetings, and limiting the use of consultants to generate estimated savings of \$25 million annually by 2021–22; and
    - Examining opportunities to enhance school board participation in formal buying consortia and group purchasing initiatives to leverage economies of scale.